

	NON	MINEES'S CONT	ACT IN	FORMATION
Nam	e		Surnam	e
Desig	gnation			
Orga	anisation			
Phor	ne Number		Email A	address
Com	pany Address			
Awa	rd Category			
		KNOV	VLEDGE	
Dir		the knowledge to steer th		ion towards achieving its objectives ably. Rate the director's understanding
		Possible	Actual	Comment
1.	Laws and regulation	Score 10	Score	
2.	Corporate governa			
3.	Board Dynamics	10		
4.	Ethics	10		
5.	Risk Oversight	10		
Dire and	ndership and stake ectors need to under develop a strategic	estand how to deliver effe	ased organi	rship, build good stakeholder relations zational culture in order to achieve standing of:
4	T7 1			
1.	Values	10		
2. 3.	Culture leadership	10		
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4.	Stakeholder Engagement	10		
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Strategy

A thorough knowledge of the strategic process can enable directors to create and implement effective strategies that will deliver value and growth for the organization. Rate the director's understanding of:

1.	Vision and value Creation	10	
2.	Strategy Development	10	
3.	Strategy Implementation and	10	
	Change		

Finance

Directors need to understand how to assess the organization's financial position and steer its financial performance in order to stay solvent and develop sustainable plans. Rate the director's understanding of:

1.	Financial reporting	10	
2.	Financial Health and	10	
	performance		
3.	Sources of Finance	10	
4.	valuation	10	

SKILLS

Strategic thinking

The ability to think strategically enables directors to propose ideas, options and plans that take advantage of available opportunities while reflecting a broad and future-oriented perspective. Rate the director's ability to:

1.	Identifying opportunities and	10	
	threats		
2.	Taking a broad perspective	10	
3.	Proposing Options	10	
4.	Considering the impact of	10	
	decisions		

Analysis and use of information

Directors need to be able to obtain, analyse, interpret and use information effectively to develop plans and take appropriate decisions. Rate the ability of the director to:

1.	Using a range of sources	10	
2.	Synthesising information	10	



3.	Evaluating and interpreting	10	
	information		
4.	Interpreting information	10	
5.	Simplifying complexity	10	

Decision-making

Directors need good decision-making skills in order to arrive at a course of action in a timely manner that provides a clear direction and moves the organization forward. Rate the director's ability to:

1.	Evaluating Proposals	10	
2.	Handling Uncertainty	10	
3.	Taking Appropriate Risks	10	

Communication

The ability to communicate effectively through a variety of modes and channels and with a range of audiences is necessary for directors to work successfully with others and to fulfil their duties on the board. Rate the director's ability to:

1.	Listening Carefully	10	
2.	Communicating Frankly and	10	
	openly		
3.	Communicating Clearly	10	
4.	Adapting to audience	10	

Leadership

Strong leadership skills enable directors to solve problems, cope with crises and change, and inspire others to follow them in pursuit of the values and goals of the organization. Rate the director's ability to:

1.	Conveying self-assurance	10	
2.	Taking action	10	
3.	Embracing Change	10	
4.	Defusing Conflict	10	
5.	Inspiring Others	10	

Influencing

The ability to build good networks and relationships within and beyond the organization is important for the director to gain influence, have impact and progress organizational goals. Rate the director's ability to:

1.	Developing contacts	10	
2.	Persuading and influencing	10	
3.	Building effective	10	
	relationships		
4.	Commanding respect	10	



5.	Demonstrating political	10			
	astuteness				
		N	MINDSE	T	
E4h	ical				
		monetre	ate high s	tandards of conduct and will be better placed	
				Rate the Director's demonstration of:	
10 5	or e, advocate for and represent t	116 0184	inzation.	rate the Breeter's demonstration of	
1.	Modelling organizational	10			
	values				
2.	Displaying high	10			
3.	Standards of conduct	10			
4.	Prioritising the interests of the	10			
	organisation				
5.	Identifying managing conflicts	10			
	of interest	10			
6.	Treating others fairly	10			
ъ	Complete and				
_	ofessional	1 044;411.d	a and out	look to their role in order to have influence	
	to command respect. Rate the dis				
and	to command respect. Rate the un	cctor s	demonst	tation of.	
1.	Showing care and diligence	10			
2.	Investing in own development	10			
3.	Taking responsibility	10			
4.	Acting with Integrity	10			
5.	Championing the organisation	10			
		•			
Per	formance oriented				
Directors should have the organization's current and future performance in mind 'as they carry					
out their role' in order to bring the most value to the organization. Rate the Director's					
	nonstration of :	1			
1.	Focusing on goals and	10			
	priorities	10			
2.	Showing entrepreneurial spirit	10			
3.	Setting High Standards of performance	10			
4.	Learning Culture	10			
 -	Learning Culture	10			
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An independent mind-set enables directors to provide the challenge and rigour required to help the board achieve a comprehensive understanding of information and options, as well as high standards of decision-making. Rate the director's demonstration of:

1.	Displaying Independence	10	
2.	Encouraging Diverse views	10	
3.	Questioning assumptions	10	
4.	Asking for clarifications	10	
5.	Challenging the status quo	10	

Aware of self and others

Directors need an insight into their own emotions and behaviors and sensitivity to the feelings and responses of others in order to be good leaders and high performers. Rate the Director's demonstration of:

1.	Displaying emotional control	10	
2.	Demonstrating cultural	10	
	sensitivity		
3.	Showing empathy and	10	
	perceptiveness		
4.	Recognising and limitless bias	10	

NOMINATORS NAME	
NOMINATOR'S CONTACT	
SIGNATURE	