

NOMINEES'S CONTACT INFORMATION Name Surname **Designation Organisation Phone Number Email Address Company Address Award Category KNOWLEDGE Corporate Governance** Directors need to have the knowledge to steer the organization towards achieving its objectives while operating effectively, responsibly, legally and sustainably. Rate the director's understanding of: Possible Actual Comment Score Score Laws and regulations 1. 10 10 Corporate governance 3. **Board Dynamics** 10 **Ethics** 10 Risk Oversight 10 Leadership and stakeholder relations Directors need to understand how to deliver effective leadership, build good stakeholder relations and develop a strategically aligned and values-based organizational culture in order to achieve good organizational performance. Rate the director's understanding of: Values 10 1. 2. Culture 10 3. 10 leadership Stakeholder Engagement 10



Strategy

A thorough knowledge of the strategic process can enable directors to create and implement effective strategies that will deliver value and growth for the organization. Rate the director's understanding of:

1.	Vision and value Creation	10	
2.	Strategy Development	10	
3.	Strategy Implementation and	10	
	Change		

Finance

Directors need to understand how to assess the organization's financial position and steer its financial performance in order to stay solvent and develop sustainable plans. Rate the director's understanding of:

1.	Financial reporting	10	
2.	Financial Health and	10	
	performance		
3.	Sources of Finance	10	
4.	valuation	10	

SKILLS

Strategic thinking

The ability to think strategically enables directors to propose ideas, options and plans that take advantage of available opportunities while reflecting a broad and future-oriented perspective. Rate the director's ability to:

1.	Identifying opportunities and threats	10	
2.	Taking a broad perspective	10	
3.	Proposing Options	10	
4.	Considering the impact of	10	
	decisions		

Analysis and use of information

Directors need to be able to obtain, analyse, interpret and use information effectively to develop plans and take appropriate decisions. Rate the ability of the director to:

1.	Using a range of sources	10	
2.	Synthesising information	10	
3.	Evaluating and interpreting	10	
	information		



4.	Interpreting information	10	
5.	Simplifying complexity	10	

Decision-making

Directors need good decision-making skills in order to arrive at a course of action in a timely manner that provides a clear direction and moves the organization forward. Rate the director's ability to:

1.	Evaluating Proposals	10	
2.	Handling Uncertainty	10	
3.	Taking Appropriate Risks	10	

Communication

The ability to communicate effectively through a variety of modes and channels and with a range of audiences is necessary for directors to work successfully with others and to fulfil their duties on the board. Rate the director's ability to:

1.	Listening Carefully	10	
2.	Communicating Frankly and	10	
	openly		
3.	Communicating Clearly	10	
4.	Adapting to audience	10	

Leadership

Strong leadership skills enable directors to solve problems, cope with crises and change, and inspire others to follow them in pursuit of the values and goals of the organization. Rate the director's ability to:

1.	Conveying self-assurance	10	
2.	Taking action	10	
3.	Embracing Change	10	
4.	Defusing Conflict	10	
5.	Inspiring Others	10	

Influencing

The ability to build good networks and relationships within and beyond the organization is important for the director to gain influence, have impact and progress organizational goals. Rate the director's ability to:

1.	Developing contacts	10	
2.	Persuading and influencing	10	
3.	Building effective	10	
	relationships		
4.	Commanding respect	10	



5.	Demonstrating political	10		
	astuteness			
]	MIND	SET
Etl	nical			
			_	gh standards of conduct and will be better place on. Rate the Director's demonstration of:
1.	Modelling organizational values	10		
2.	Displaying high	10		
3.	Standards of conduct	10		
4.	Prioritising the interests of the organisation	10		
5.	Identifying managing conflicts of interest	10		
6.	Treating others fairly ofessional	10		
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An independent mind-set enables directors to provide the challenge and rigour required to help the board achieve a comprehensive understanding of information and options, as well as high standards of decision-making. Rate the director's demonstration of:

1.	Displaying Independence	10	
2.	Encouraging Diverse views	10	
3.	Questioning assumptions	10	
4.	Asking for clarifications	10	
5.	Challenging the status quo	10	

Aware of self and others

Directors need an insight into their own emotions and behaviors and sensitivity to the feelings and responses of others in order to be good leaders and high performers. Rate the Director's demonstration of:

1.	Displaying emotional control	10	
2.	Demonstrating cultural sensitivity	10	
3.	Showing empathy and perceptiveness	10	
4.	Recognising and limitless bias	10	

NOMINATORS NAME	
SIGNATURE	